



Sustainable Infrastructure Project Investment Readiness Self-Assessment Tool



Strengthening country SDG
investment pipelines and
presentations at the SDG Investment
Fair



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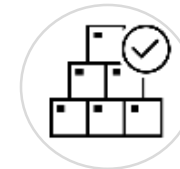


INTRODUCING THE SELF-ASSESSMENT TOOL

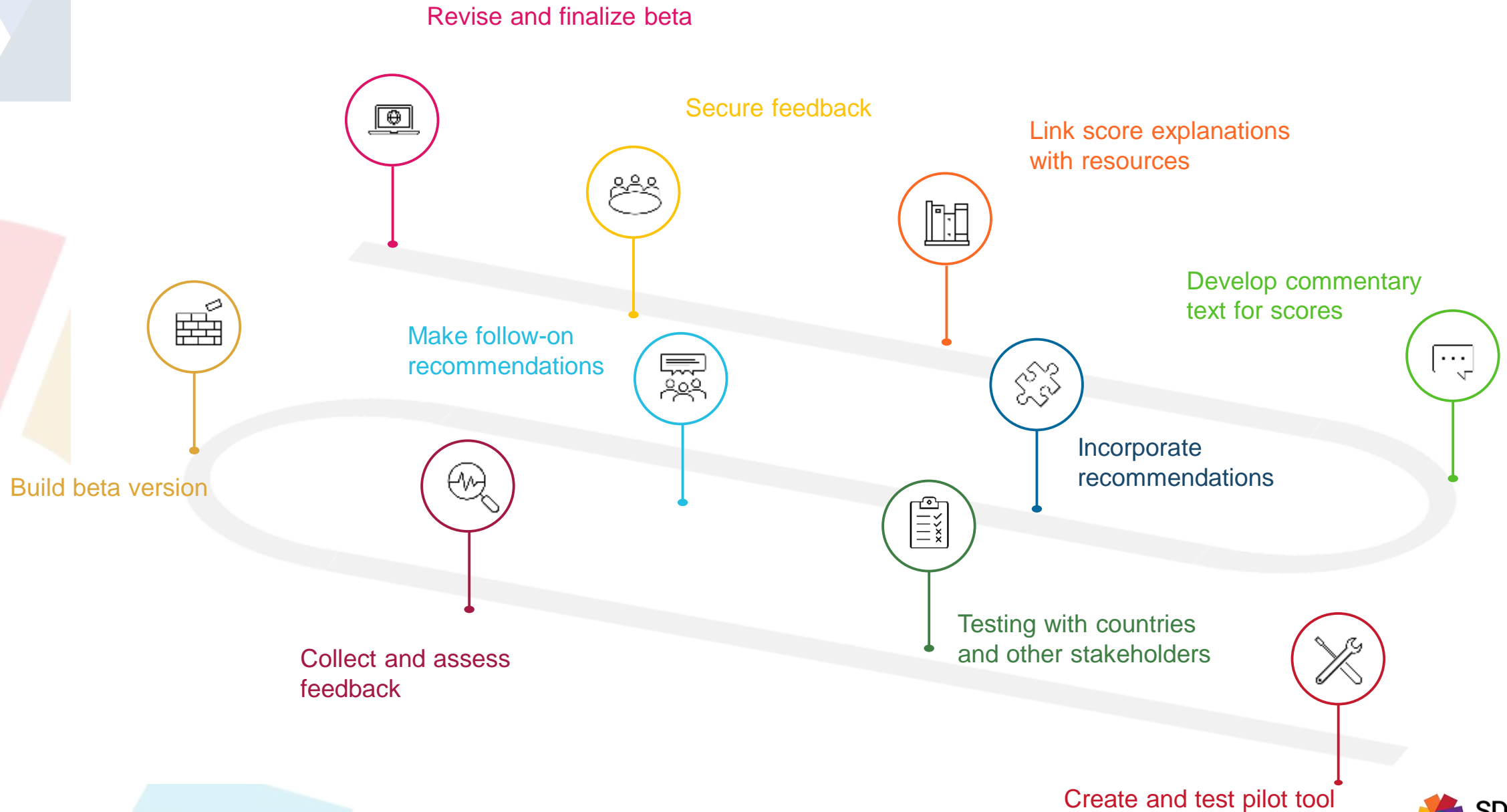
Responding to demand from planning and investment professionals to support their efforts in increasing bankable sustainable infrastructure projects, DESA has developed a new diagnostic tool that could help screen projects and identify key areas to improve project investment readiness.

The key objectives are to:

1. Create and test pilot a simple, user-friendly and robust capacity-development tool.
2. Enhance the volume and quality of sustainable infrastructure proposals presented by Member States.
3. Build common understanding on key elements of readiness and generate associated checklists.



PROJECT PHASES



SELF-ASSESSMENT TOOL OVERVIEW

What is it?

A digital diagnostic tool that helps to screen and evaluate the readiness of infrastructure project investment proposals.

Who is it for?

Planners and investment officials in developing countries intending to present projects and portfolios at the SDG Investment Fair. Internal usage by UN DESA also serves to more objectively qualify projects for investor outreach.

How will it help?

It will enhance the preparation of sustainable development investment opportunities and facilitate prioritization for development efforts, by identifying key bankability gaps and guiding proponents to relevant resources to further strengthen proposals.

Why DESA?

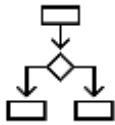
The tool components a larger toolbox of capacity building resources under the Fair. A scoping phase determined the market need for a simplified tool of this nature with a stronger focus on SDG alignment that can consolidate UN and other guidance.



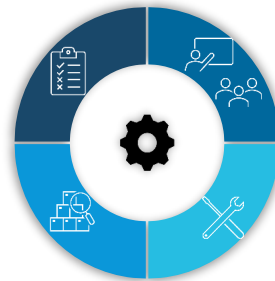
HOW DOES THE SELF-ASSESSMENT TOOL WORK?

Two main components:
a “Pre-Screener” (preliminary assessment) and a Fuller Questionnaire

1. Pre-Screener



Compile basic information and scores used to separate respondents into two streams:
(a) those ready to complete the full Questionnaire
(b) those needing to address more fundamental aspects in proposals before continuing.



2. SAT Questionnaire



Further interrogate project proposals to identify key gaps and provide respondents with feedback on the level of investment readiness.

Projects scoring 2.84 (weighted) or higher can proceed to the Questionnaire*

**The Pre-Screener scoring, like the SAT Questionnaire, consists of a 5-point scale with weights allocated to each question*

HOW DOES THE *PRE-SCREENER* WORK?



The Pre-Screener is divided into two sections, with 10 screening questions and two sets of 5 sub-questions.

HOW DOES THE *SAT* WORK?

01

Users toggle along a scale to answer each question based on an honest review of how well their project meets the criteria

02

A raw score is given at the end, that gauges the overall level of project investment readiness

03

Users get a report to analyze, including narrative and quantitative analysis. They are directed to most relevant resources to improve in the weakest areas

04

After receiving their score, users can re-adjust weighting by composite pillars according to their subjective need or view

Project status: Project identification and approval

1. Selection and assessment.
Once the project is identified and the concept defined, is there a process in place for the selection of the project, its assessment and prioritization together with other public investment projects in accordance with an approved national/regional/local public investment plan, and strategies that have clear support from the highest levels of government?

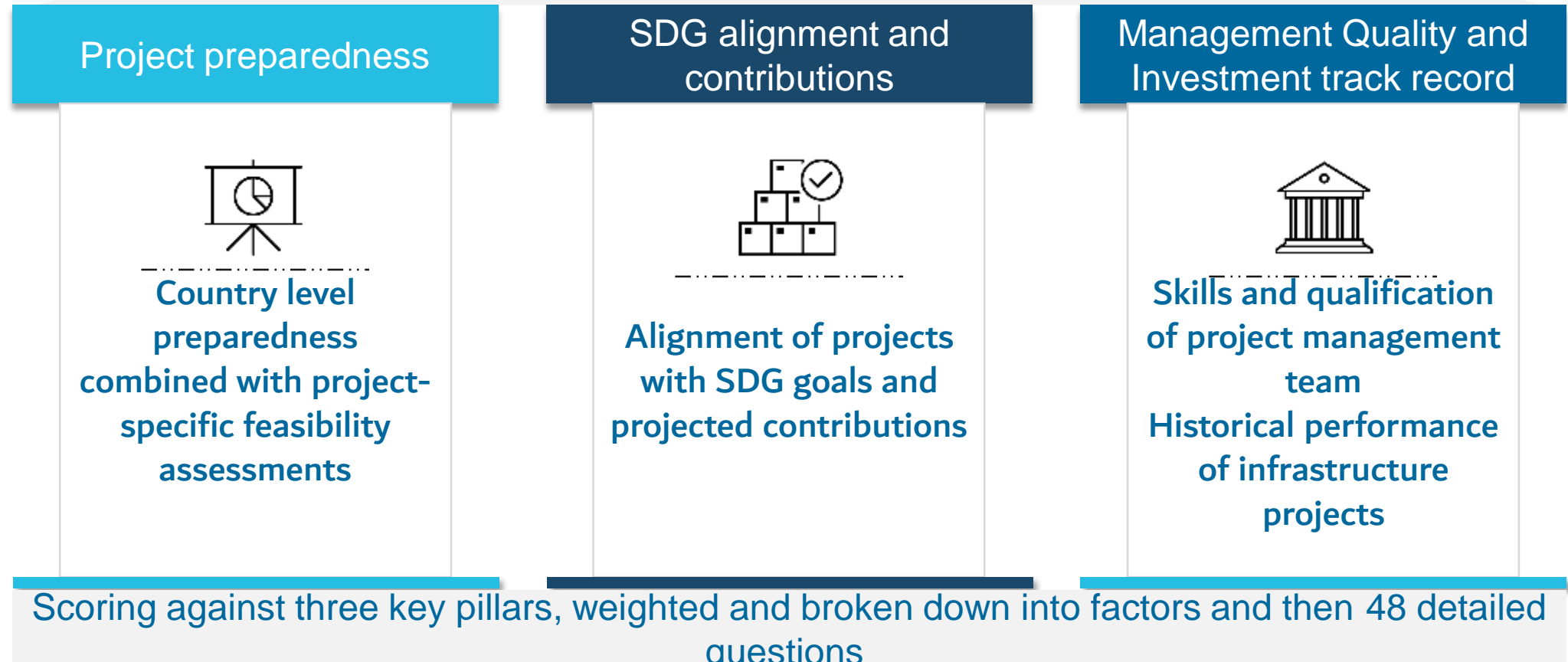
Just starting

2. Action plan drafted.
Has an overall action plan been developed and drafted to further define the project blueprint and to undertake technical, economic, fiscal and financial analysis; and also to mobilize adequate capacity for the implementation and advancement of a sound procurement process?

Making some progress, below average

Example of questions from beta version

KEY COMPONENTS OF *SAT*



SCORING AND CRITERIA

Pillar	1	2	3
Factor	<h3 data-bbox="351 182 792 229">Project Preparedness</h3> <ul data-bbox="224 279 907 668" style="list-style-type: none"> • Status: identification and approvals • Assessments (Socio-economic, fiscal, environmental, social, and comparative) • Financial evaluation • Technology Assessment • World Bank Country Preparedness Benchmark 	<h3 data-bbox="1174 182 1493 229">SDG Alignment</h3> <ul data-bbox="996 279 1607 419" style="list-style-type: none"> • SDG evaluation and documentation, framework and policies, metrics and tracking 	<h3 data-bbox="1819 161 2328 251">Management Quality and Investment Track Record</h3> <ul data-bbox="1753 279 2181 368" style="list-style-type: none"> • Management Quality • Investment History
Rationale	<p data-bbox="224 714 894 1115">Despite increased interest in sustainable infrastructure projects, challenges associated with securing investment capital, especially in emerging markets, persist. An investment readiness plan or checklist that includes identification and approvals, project assessments, financial evaluation, and technology assessment is essential to securing capital and can mitigate the risks associated with such projects.</p>	<p data-bbox="996 714 1666 1158">Addressing the alignment and contributions of investments toward the United Nations Sustainable Development Goals (SDGs) helps stakeholders to achieve their policy and sustainability goals. Likewise, demonstrating a commitment to incorporate environmental, social and governance (ESG) factors in the development phase enhances the appeal of projects from a risk/reward perspective and generally improves prospects for attracting capital from institutional investors.</p>	<p data-bbox="1753 714 2397 951">Investors evaluate management quality and past track record of different infrastructure project types considerably in contemplating a potential stake. Positive profiles tend to be associated with reduced risks and greater confidence in project success.</p>
Weight	60%	25%	15%

WEIGHTED SCORING MATRIX

Pillar/Factor	Weight	Unweighted Score					Final score				
Project Preparedness 60%											
>>>> Project status: Project identification and approval 12%											
Selection and Assessment	1.80%	7.00	14.00	21.00	28.00	35.00	0.13	0.25	0.38	0.50	0.63
Action plan drafted	1.80%	1.00	2.00	3.00	4.00	5.00	0.02	0.04	0.05	0.07	0.09
Project preparation and financing	4.80%	2.00	4.00	6.00	8.00	10.00	0.10	0.19	0.29	0.38	0.48
Approvals granted	3.60%	1.00	2.00	3.00	4.00	5.00	0.04	0.07	0.11	0.14	0.18
>>>> Assessments 12%											
Socio-economic	2.40%	1.00	2.00	3.00	4.00	5.00	0.02	0.05	0.07	0.10	0.12
Fiscal Affordability	2.40%	2.00	4.00	6.00	8.00	10.00	0.05	0.10	0.14	0.19	0.24
Environmental Impact	2.40%	1.00	2.00	3.00	4.00	5.00	0.02	0.05	0.07	0.10	0.12
Social Impact	2.40%	2.00	4.00	6.00	8.00	10.00	0.05	0.10	0.14	0.19	0.24
Comparative	2.40%	1.00	2.00	3.00	4.00	5.00	0.02	0.05	0.07	0.10	0.12
>>>> Financial evaluation 12%											
Risk Identification and allocation	3.00%	4.00	8.00	12.00	16.00	20.00	0.12	0.24	0.36	0.48	0.60
Financial and economic viability	3.00%	2.00	4.00	6.00	8.00	10.00	0.06	0.12	0.18	0.24	0.30
Private and Public Finance structuring	3.00%	1.00	2.00	3.00	4.00	5.00	0.03	0.06	0.09	0.12	0.15
Market sounding and private sector interest	3.00%	1.00	2.00	3.00	4.00	5.00	0.03	0.06	0.09	0.12	0.15
>>>> Technology Assessment 12%											
Project Relative Complexity	6.00%	1.00	2.00	3.00	4.00	5.00	0.06	0.12	0.18	0.24	0.30
Commercial Proof	3.00%	1.00	2.00	3.00	4.00	5.00	0.03	0.06	0.09	0.12	0.15
Common Usage	3.00%	3.00	6.00	9.00	12.00	15.00	0.09	0.18	0.27	0.36	0.45
>>>> World Bank Preparedness Benchmark 12%											
		1.00	2.00	3.00	4.00	5.00	0.12	0.24	0.36	0.48	0.60
		Unweighted Score					Final Score				
Total Possible Scores		49.00	98.00	147.00	196.00	245.00	1.00	2.00	3.00	4.00	5.00

Pillar/Factor	Weight	Unweighted Score					Final score				
SDG Alignment 25%											
ESG evaluation and documentation	5.00%	2.00	4.00	6.00	8.00	10.00	0.10	0.20	0.30	0.40	0.50
Framework for SDG alignments	5.00%	1.00	2.00	3.00	4.00	5.00	0.05	0.10	0.15	0.20	0.25
SDG alignments identified and established	5.00%	1.00	2.00	3.00	4.00	5.00	0.05	0.10	0.15	0.20	0.25
SDGs contributions and metrics	5.00%	2.00	4.00	6.00	8.00	10.00	0.10	0.20	0.30	0.40	0.50
Framework for SDG tracking and analysis/verification	5.00%	1.00	2.00	3.00	4.00	5.00	0.05	0.10	0.15	0.20	0.25
Investment Track Record and Management Team 15%											
>>>> Management Quality 7.50%											
Teams Identified and organized	1.50%	2.00	4.00	6.00	8.00	10.00	0.03	0.06	0.09	0.12	0.15
Level of experience	1.50%	1.00	2.00	3.00	4.00	5.00	0.02	0.03	0.05	0.06	0.08
Level of resources	1.50%	1.00	2.00	3.00	4.00	5.00	0.02	0.03	0.05	0.06	0.08
Capacity to procure external skills	1.50%	1.00	2.00	3.00	4.00	5.00	0.02	0.03	0.05	0.06	0.08
Local Representation	1.50%	1.00	2.00	3.00	4.00	5.00	0.02	0.03	0.05	0.06	0.08
>>>> Investment History 7.60%											
Previous PPP projects	1.90%	1.00	2.00	3.00	4.00	5.00	0.02	0.04	0.06	0.08	0.10
Sector and asset class diversity	1.90%	1.00	2.00	3.00	4.00	5.00	0.02	0.04	0.06	0.08	0.10
Operational and financial track record	1.90%	1.00	2.00	3.00	4.00	5.00	0.02	0.04	0.06	0.08	0.10
SDG track record	1.90%	1.00	2.00	3.00	4.00	5.00	0.02	0.04	0.06	0.08	0.10

The range of unweighted score results for each factor has been multiplied by the number of questions under it, along the 5-point scale. So, a factor with 2 questions will have unweighted scores ranging from 2 to 10.

SAMPLE OUTPUT



A raw total score is given at the end, determining the overall level of project investment readiness. Users will also receive a score breakdown by pillar/factor level.

	Score		Score		Score	
Pillar	Project Preparedness	20	SDG Alignment	17	Management Quality and Investment Track Record	13
	Project status: Project identification and approval	6	ESG evaluation	3	Management Quality	8
	Selection and Assessment	3	ESG documentation	3	Teams Identified and organized	3
	Action plan drafted	0	Framework and policies	2	Level of experience	2
	Project preparation and financing	0	SDG Alignments identified and established	4	Level of resources	1
	Approvals granted	3	SDGs contributions	2	Capacity to procure external skills	2
	Assessments	4	SDGs metrics	1	Local Representation	0
	Socio-economic	0	Framework for SDG tracking and analysis/verification	2	Investment History	5
	Fiscal Affordability	2			Previous PPP projects	1
Factors/Topics	Environmental Impact	0			Sector and asset class diversity	3
	Social Impact	2			Operational and financial track record	0
	Comparative	0			SDG track record	1
	Financial evaluation	4				
	Risk Identification and allocation	0				
	Financial and economic viability	3				
	Private and Public Finance structuring	1				
	Market sounding and private sector interest	0				
	Technology Assessment	6				
	Project Relative Complexity	5				
Commercial Proof	0					
Common Usage	1					

In this hypothetical example, an unweighted overall score of 50 could be broken down into the pillar scores reflected in the table

SAMPLE OUTPUT



Self-Assessment Tool Methodology Report

Report with user's responses, score for each of the 48 questions, and associated text to objectively interpret score results by factor



Further Reading

Additional resources from a larger bibliography not included in the primary resources recommended to the user based on scoring



Contact

Details for contacting the team with questions or tech support



Link to current beta version:



Tool is still under construction

<http://78.46.186.28/fsdo-self-assessment/>



In addition to a guide to useful resources, users will also receive a **report to analyze with their unweighted and final scores, and a summary of key areas to improve results.**



Pillar: SDGs alignment and contributions

Addressing SDG alignment and contributions in sustainable infrastructure projects helps to achieve sustainability goals generally and the United Nations Sustainable Development Goals (SDGs) in particular. In addition, addressing sustainability and SDG goals can also serve to attract capital and investments from institutional investors committed to aligning their investments with ESG factors.

Factor: Framework for SDGs tracking and analyzing

Raising the score for this factor from “just starting” (2) to “completed” (5) would improve both the overall score and the score for Pillar 2 to a high level of project readiness/preparedness. Consult the primary and secondary information sources.

Guidance intended to support the process of evaluating, integrating, measuring, tracking and achieving sustainable development goals can be found in the following resources:

1. UNDP Aligning Local Projects with the SDGs. A quick guide for measuring action.
2. UNDP Global ESG Integration: Knowledge Bank. Includes UNDP’s SDG Integration tools as well as the SDG Acceleration Toolkit developed by the United Nations Sustainable Development Group (UNSDG).

1. <https://sdglocalaction.org/new-guidelines-about-linking-local-projects-to-sdgs>.
2. Knowledge Bank | SDG Integration (undp.org).

1. The UNDP Aligning Local Projects with the SDGs was last published in 2023.
2. The Knowledge Bank is continuously updated.

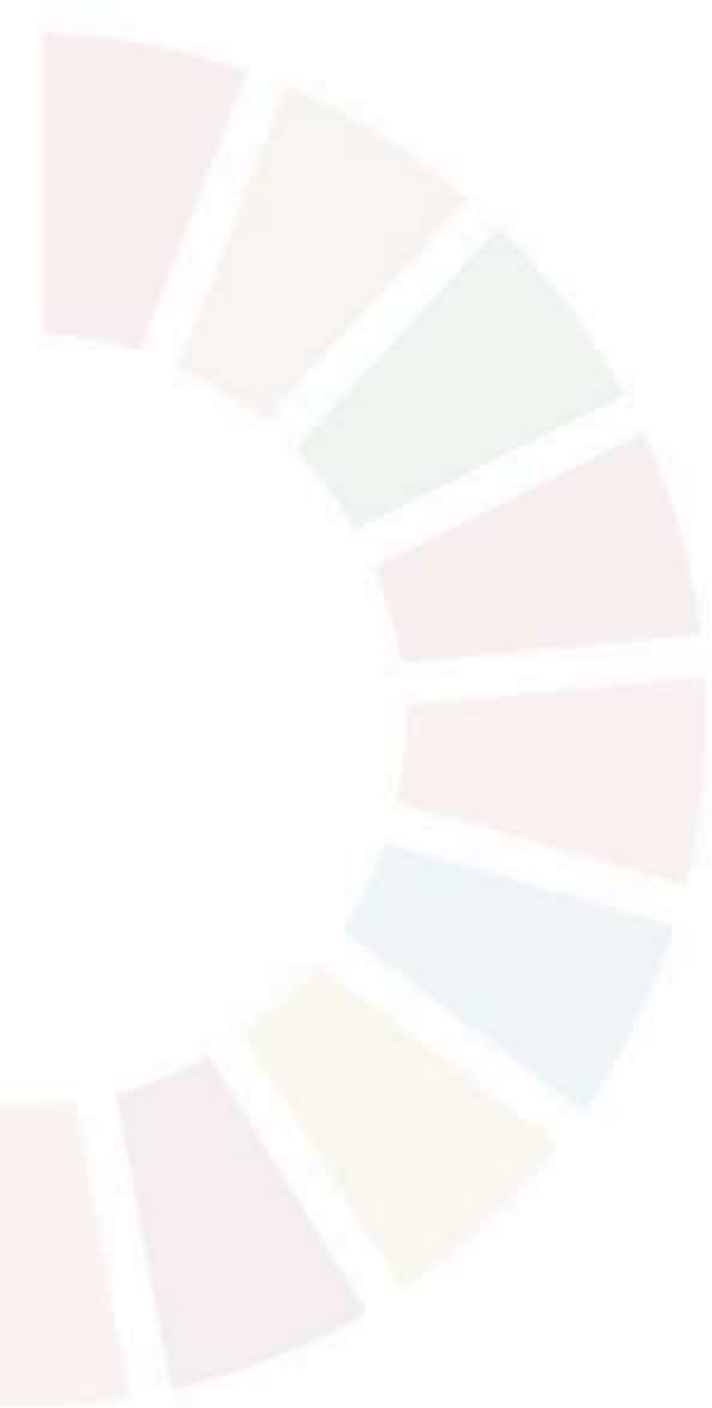
Example of text guiding users to resources



Example of pillar-level result from beta version

RESULTS INTERPRETATION: PROJECT READINESS

Score (weighted)	1		2		3		4		5	
Phase	Ideation		Mapping		Development		Refinement		Presentation Ready	
Explanation	<p>Based on your responses to the questions in this assessment, your score shows that your project is at the lowest level of preparedness.</p> <p>This means that your project is not ready to be presented and may not be successful in attracting potential investors, if presented at the SDG Investment fair.</p> <p>Suggested areas to improve the quality of the proposal as well as resources to guide your process are provided.</p>		<p>Based on your responses to the questions in this assessment, your score shows that your project is at a below average level of preparedness.</p> <p>This means that in order to attract investors, your project may require extensive improvement before presenting at the SDG Investment fair.</p> <p>Suggested areas of improvement and useful resources are provided.</p>		<p>Based on your responses to the questions in this assessment, your score shows that your project is at an average level of preparedness.</p> <p>This means that you can consider presenting your project at the SDG Investment Fair. However, a few additional improvements in the indicated areas would enhance readiness.</p> <p>Suggested areas of improvement and useful resources are provided.</p>		<p>Based on your responses to the questions in this assessment, your score shows that your project is at a high level of preparedness.</p> <p>This means that your project may be successful in attracting potential investors if presented at the SDG Investment Fair.</p> <p>Additional resources are suggested to assist you in refining your proposal.</p>		<p>Based on your responses to the questions in this assessment, your score shows that your project is at a very high level of preparedness.</p> <p>This means that your project appears strong enough to present at the SDG Investment Fair as well as to pitch directly to potential investors through bilateral conversations.</p> <p>Also included are resources to aid in your preparation including:</p> <ul style="list-style-type: none"> • Suggested documents to prepare that investors are likely to ask for • Additional tools for fine-tuning your proposal. 	



Appendix:

PILLARS IN-DEPTH
KNOWLEDGE BANK RESOURCES



Pillar 1: Project Preparedness

Project preparedness

Project status: Project identification and approval (12%)

Selection and Assessment (1.8%)	1 (0) – 5 (100)	Project team is just starting/making some progress/making progress/has made significant progress/completed project selection and assessment (including creating an investment plan and formalized process)
Action plan drafted (1.8%)	1 (0) – 5 (100)	Project team is just starting/making some progress/making progress/has made significant progress/completed drafting an action plan
Project preparation and financing (4.8%)	1 (0) – 5 (100)	Project team is just starting/making some progress/making progress/has made significant progress/completed determining project preparation costs and budget implications
Approvals granted (3.6%)	1 (0) – 5 (100)	Project team is just starting/making some progress/making progress/has made significant progress/completed obtaining necessary official approvals for the project

Assessments (12%)

Socio-economic (2.4%)	1 (0) – 5 (100)	Project team is just starting/making some progress/making progress/has made significant progress/completed socio-economic impact assessment
Fiscal Affordability (2.4%)	1 (0) – 5 (100)	Project team is just starting/making some progress/making progress/has made significant progress/completed determining long-term public funding implications and budget allowances for the project
Environmental Impact (2.4%)	1 (0) – 5 (100)	Project team is just starting/making some progress/making progress/has made significant progress/completed evaluating environmental costs and benefits of the project
Social Impact (2.4%)	1 (0) – 5 (100)	Project team is just starting/making some progress/making progress/has made significant progress/completed social cost or benefit of the project (including consultations with the relevant communities)
Comparative (2.4%)	1 (0) – 5 (100)	Project team is just starting/making some progress/making progress/has made significant progress/completed assessing alternative project approaches

Project Preparedness Continued

Financial evaluation (12%)

Risk Identification and allocation (3.0%)

1 (0) – 5 (100)

Project team is **just starting/making some progress/making progress/has made significant progress/completed** a thorough risk assessment (including risk mitigation and sharing policies)

Financial and economic viability (3.0%)

1 (0) – 5 (100)

Project team is **just starting/making some progress/making progress/has made significant progress/completed** developing financial models for analysis and review

Private and Public Finance structuring (3.0%)

1 (0) – 5 (100)

Project team is **just starting/making some progress/making progress/has made significant progress/completed** assessing alternative financing structures

Market sounding and private sector interest (3.0%)

1 (0) – 5 (100)

Project team is **just starting/making some progress/making progress/has made significant progress/completed** consulting potential stakeholders (lenders, sponsors, and contractors)

Technology Assessment (12%)

Project Relative Complexity (6.0%)

1 (0) – 5 (100)

Project has a **very low/low/medium/high/very high** level of complexity

Commercial Proof (3.0%)

1 (0) – 5 (100)

Project team is **just starting/making some progress/making progress/has made significant progress/completed** expert evaluation of the project's commercial proof

Common Usage (3.0%)

1 (0) – 5 (100)

Project team is **just starting/making some progress/making progress/has made significant progress/completed** evaluating the necessary technology for implementing the project and if it is available or already in use in the country

World Bank Preparedness Benchmark (12%)

World Bank Preparedness Benchmark score that extends from 0 - 100 will be inputted.

Pillar 2: SDG Alignment

SDG Alignment (25%)		
Evaluation and Documentation (5.0%)	1 (0) – 5 (100)	Project team is just starting/making some progress/making progress/has made significant progress/completed a qualitative mapping and documentation of the environmental and social impact of the project proposal
Framework and policies (5.0%)	1 (0) – 5 (100)	Project team is just starting/making some progress/making progress/has made significant progress/completed drafting a framework for SDG integration
SDG Alignments identified and established (5.0%)	1 (0) – 5 (100)	Project team is just starting/making some progress/making progress/has made significant progress/completed implementing their SDG alignment framework
SDGs contributions and metric (5.0%)	1 (0) – 5 (100)	Project team is just starting/making some progress/making progress/has made significant progress/completed establishing SDG contributions of project and metrics for measuring SDG contribution
Framework for SDG tracking and analysis (5.0%)	1 (0) – 5 (100)	Project team is just starting/making some progress/making progress/has made significant progress/completed creating a framework for tracking, collecting, analyzing, and reporting SDG contributions

Pillar 3: Investment Track Record and Management Team

Investment Track record & Management Team

Management Quality (7.5%)

Teams Identified and organized (1.5%)	1 (0) – 5 (100)	Project team is just starting /making some progress/ making progress /has made significant progress / completed project team finalization and delegation of roles
Level of experience (1.5%)	1 (0) – 5 (100)	Project team is just starting /making some progress/ making progress /has made significant progress / completed setting standards for qualification for project teams
Level of resources (1.5%)	1 (0) – 5 (100)	Project team is just starting /making some progress/ making progress /has made significant progress / completed securing resources for the project teams
Capacity to procure external skills (1.5%)	1 (0) – 5 (100)	Project team is just starting /making some progress/ making progress /has made significant progress / completed defining ability to procure external resources
Local Representation (1.5%)	1 (0) – 5 (100)	Project team is just starting /making some progress/ making progress /has made significant progress / completed establishing local representation within project teams for relevant areas

20

Investment History (7.52%)

Previous PPP projects (1.88%)	1 (0) – 5 (100)	Project team is inexperienced / somewhat inexperienced / moderately experienced/ very experienced/ has expertise in implementing projects of this type
Sector and asset class diversity (1.88%)	1 (0) – 5 (100)	Project team is inexperienced / somewhat inexperienced / moderately experienced/ very experienced/ has expertise in developing projects in a range of different sectors or asset classes
Operational and financial track record (1.88%)	1 (0) – 5 (100)	None/some/several/many/all previously implemented projects are considered to be operationally and financially successful
SDG track record (1.88%)	1 (0) – 5 (100)	None/some/several/many/all previously implemented projects are considered to have successfully met or contributed to the SDGs

RESOURCE MAPPING

In the areas where scores could be improved, users will be guided to suggested resources to help improve proposals and fill key gaps.

FACTOR/ TOPIC	UN SYSTEM RESOURCES					NON-UN SYSTEM RESOURCES													
	UNCITRAL Legislative Guide on Public-Private Partnerships	UNDP Aligning local projects with the SDGs	UNDP INTRODUCTION TO IMPACT MEASUREMENT AND MANAGEMENT & FINANCE TRACKING	UNDP Millennium Institute Integrated Sustainable Development Goals (SDG) Model	UNECE PPP and Infrastructure award 2023 Database of case studies	Allianz Trade Country Risk Assessment	Asian Development Bank Public-Private Partnership Handbook	EPEC (European PPP Expertise Centre, The Guide to Guidance: How to Prepare, Procure and Deliver PPP Projects	Equator Principles GUIDANCE NOTE ON ENVIRONMENTAL AND SOCIAL IMPACT ASSESSMENT SCOPE OF WORK	FDI WATCH 2020	G-20 QII principles	GIH PPP Risk Allocation Tool	IED Foreign investment, law and sustainable development, A handbook on agriculture and extractive industries	IMF FISCAL MONITOR Apr 2023	OECD Achieving SDG Results in Development Cooperation : Summary for Policy Makers Chapter 2	Rebuilding Investor Confidence in Times of Uncertainty	World Bank et al PPP Reference Guide 3.0 (Full version)	World Bank Toolkits for Public-Private Partnerships	World Economic Forum, BCG Strategic Infrastructure Steps to Prepare and Accelerate Public-Private Partnerships
Project Preparedness																			
Project status: Project identification and approval																			
Selection and Assessment	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Action plan drafted	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Project preparation and financing	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Approvals granted	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Assessments																			
Socio-economic	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Fiscal Affordability	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Environmental Impact	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Social Impact	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Comparative	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Financial evaluation																			
Risk Identification and allocation	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Financial and economic viability	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Private and Public Finance structuring	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Market sounding and private sector interest	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Technology Assessment																			
Project Relative Complexity	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Commercial Proof	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Common Usage	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
World Bank Preparedness Benchmark																			
SDG Alignment																			
ESG evaluation	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
ESG documentation	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Framework and policies	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
SDG Alignments identified and established	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
SDGs contributions	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
SDGs metrics	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Framework for SDG tracking and analysis	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Investment Track Record and Management Team																			
Management Quality																			
Teams Identified and organized	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Level of experience	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Level of resources	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Capacity to procure external skills	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Local Representation	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Investment History	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Previous PPP projects	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Sector and asset class diversity	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Operational and financial track record	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
SDG track record	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

Pillar	Resource	Description
Project Preparedness	Asian Development Bank Public-Private Partnership Handbook	<p>This handbook is meant as an introduction to designing and managing PPPs in the context of development finance.</p> <p>Country Officers: Use this handbook as an overview of how to construct your PPP, what you need to know from the investors' perspective (Chapter 6) and access to more resources on PPPs (Chapter 10)</p>
	European PPP Expertise Centre (EPEC), The Guide to Guidance: How to Prepare, Procure and Deliver PPP Projects	<p>This guide, prepared by the European PPP Expertise Centre and its partners, is a summary of the best practices associated with PPPs globally. It aims to help public officials understand and navigate key issues and procedures involved in the procurement of PPP arrangements.</p> <p>Country Officers: Use this guide as a first step to get an outline of what the best recommendations are on structuring your project, management team, and detailed plan of action.</p>
	Global Infrastructure Hub (GIH) PPP Risk Allocation Tool	<p>The Global Infrastructure Hub's PPP Risk Allocation Tool can be employed as a reference guide for governments and other relevant stakeholders for the appropriate allocation of project risks and potential mitigation measures in a given PPP project. The guide has 18 risk allocation categories matched to a given project type (such as a road, airport, solar plants or hospital project).</p> <p>Country Officers: Use this guide to map out which categories could potentially apply to your project and consult the relevant risk descriptors and potential mitigation recommendations in order to properly complete a thorough risk assessment.</p>
	International Institute for Environment and Development (IIED) Foreign investment, law and sustainable development, A handbook on agriculture and extractive industries	<p>The legal handbook written by Lorenzo Cotula for the International Institute for Environment and Development serves the purpose of helping articulate the effective use of legal tools by policymakers in order to support and create quality infrastructure projects.</p> <p>Country Officers: Refer to this handbook to determine the legal instruments necessary to strengthen your project proposal. This will help you determine if further policy refinement is necessary and how to ensure that your country's laws and policies have a positive influence on investment patterns and outcomes.</p>
	UNCITRAL Legislative Guide on Public-Private Partnerships	<p>The UNCITRAL Legislative Guide offers an analytical introduction the establishment of a legislative framework favourable to public-private partnerships (PPPs). It contains references to financial, regulatory, legal, policy and other issues related to the subject area.</p> <p>Country Officers: Use this guide to understand the UN's, through the UNCITRAL, best practice recommendations for how to set up legal instruments in your country for successful PPPs.</p>
	World Bank et al PPP Reference Guide 3.0 (Full version)	<p>The World Bank's Reference Guide is a comprehensive catch-all guide to all things related to PPPs. It aims to introduce government officials and policymakers to the PPPs, providing a baseline education on the topic, and answering some of the most common questions related to the crafting, management, and planning of PPPs.</p>
	World Bank Toolkits for Public-Private Partnerships	The World Bank and its partners has created and compiled several toolkits related to evaluating and creating infrastructure

Pillar	Resource	Description
	UNDP, Aligning local projects with the SDGs	<p>This UNDP brief provides a quick guide on measuring the alignment of country projects with the SDGs.</p> <p>Country officers: Use this guide to determine SDG intersections possible in your project and potentially redirect the flow of the project proposal in order to better fit with the 17 goals.</p>
	Equator Principles, GUIDANCE NOTE ON ENVIRONMENTAL AND SOCIAL IMPACT ASSESSMENT SCOPE OF WORK	<p>This Environmental and Social Impact Assessment (ESIA) guidance and templates is intended for use by Equator Principles Finance Institutions and their clients to help them effectively scope and procure ESIA at an early stage in their project planning.</p> <p>Country Officers: Use this resource in conjunction with other materials on environmental and social impact assessment to gain insight into best practices recommended by other institutions for their network. This will help you get an idea of the industry standards on impact assessment for your own project financing proposals.</p>
	G-20 QII principles	<p>The Quality Infrastructure Investment (QII) principles are 6 principles put together by the G-20 to help countries pursue infrastructure investments that can maximize economic, social, environmental, and development impacts.</p> <p>Country Officers: Use this resource, in conjunction with other materials on environmental and social impact assessment, to gain insight into best practices recommended by other institutions. This will help you get an idea of the industry standards on impact assessment for your own project financing proposals.</p>
	OECD, Achieving SDG Results in Development Co-operation : Summary for Policy Makers Chapter 2"	<p>This policy report is based on seven comparative case studies conducted in Bangladesh, Ethiopia, Kenya, Myanmar, Peru, Samoa and Uganda. The goal of the report and case studies is to provide policy makers with key takeaways on the use of the SDG framework, in the above-mentioned countries, for country-level development co-operation.</p> <p>Country Officers: Focus on Section 1, parts 4 and 5; and on Section 2. You can use this report and the case studies to compare your country context with that of the countries listed above so you can draw parallels on what may be feasible when considering SDG alignment with your project proposal.</p>
	UNDP, INTRODUCTION TO IMPACT MEASUREMENT AND MANAGEMENT & FINANCE TRACKING	<p>This module by UNDP teaches basic concepts related to managing and measuring impact on sustainability targets, as well as finance tracking. This module focuses on UNDP approaches such as taxonomies, reporting systems and frameworks for collecting actionable data to inform decision making in line with the SDGs. Country officers: Use this module as capacity development for the management team for your proposed project.</p>
	UNDP-Millennium Institute, Integrated Sustainable Development Goals (iSDG) Model	<p>The iSDG model is a comprehensive tool for evaluating country policy coherence with the SDGs. iSDG focuses on the dynamic interactions within the SDG system to reveal the best paths and progression towards achieving the SDGs.</p> <p>Country Officers: Use this tool to run a simulation of the ways in which your proposed project may impact the SDGs as well as how coherence other country policies are with advancing the SDGs. This will help you determine how well your country is contributing to the progression of the SDGs and where your proposed project fits within the matrix.</p>
	United Nations Economic Commission for Europe (UNECE), PPP and infrastructure award 2023 Database of case studies	<p>This is a database of case studies from countries that received the UNECE PPP and infrastructure award in 2023. The case studies were self-evaluated according to the UNECE five PPP desirable outcomes for the SDGs.</p> <p>Country Officers: Use this database as a source for peer learning, best practices, and capacity development. You can compare your proposed project to those presented in the database to scope out similarities, successes, and opportunities for improvement from the projects presented</p>

Pillar	Resource	Description
Investment Track record and Management Team	Allianz Trade Country Risk Assessment	<p>The Allianz Trade country risk rating measures the risk of non-payment by companies in a given country.</p> <p>Country officers: Use this site to gain insight into how risky international investors consider your country to be and the reasons for the rating your country receives. This can be a step in determining your country's track record internationally where financing and investment is involved and thus help you figure out what to improve.</p>
	World Bank, FDI WATCH 2020	<p>The 2020 FDI Watch prepared by the World Bank is a report that presents data on foreign direct investment (FDI) flows, investment climate analyses, and policy developments as of 2020.</p> <p>Country officers: Use this document to determine the trend of FDI in your region in recent years, to help you understand what is attracting or pushing away investors in your region and suitable policies to implement.</p>
	IMF FISCAL MONITOR Apr 2023	<p>The report discusses the impact that multiple shocks, such as the pandemic and inflation, have had on public finances, as well as imperative policies governments need to consider.</p> <p>Country officers: Use this report to familiarize yourself with the current fiscal and monetary climate as analyzed by the IMF as well as mapping out your country's fiscal policy structure in accordance with the recommendations by IMF.</p>
	World Bank, Rebuilding Investor Confidence in Times of Uncertainty	<p>This report by the World Bank gives country officers recommendations on necessary measures to implement in order to ensure an investment climate that is responsive to the concerns of investors and minimizes the perceived risk of investment in your country.</p>
	UNDP, INTRODUCTION TO IMPACT MEASUREMENT AND MANAGEMENT & FINANCE TRACKING	<p>This module by UNDP teaches basic concepts related to managing and measuring impact on sustainability targets, as well as finance tracking. This module focuses on UNDP approaches such as taxonomies, reporting systems and frameworks for collecting actionable data to inform decision making in line with the SDGs.</p> <p>Country officers: Use this module as capacity development for the management team for your proposed project.</p>
	World Economic Forum, BCG Strategic Infrastructure Steps to Prepare and Accelerate Public-Private Partnerships	<p>This report by the World Economic Forum and BCG provides a detailed guide on the best ways to plan a PPP project, from designing the project structure and governance, conducting feasibility studies, and managing risks to building a conducive enabling environment. Country officers: Use this report as capacity development on how to set up the management team for your proposed project and how to govern the project.</p>