



Overview of an Integrated National Financing Framework (INFF)

Resina Katafono UNDESA

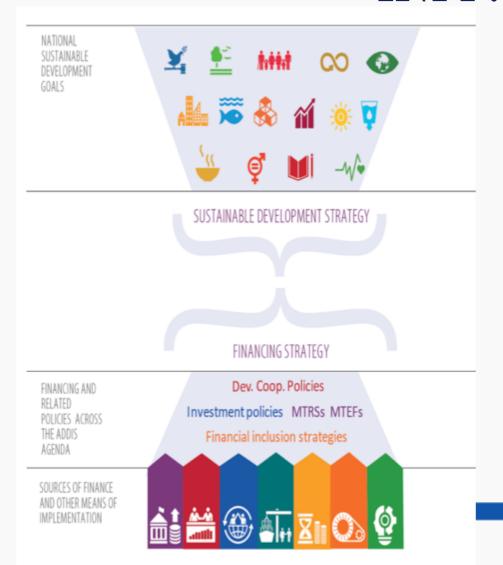


What are INFFs?





INFF: An Overview



- INFF is an approach / framework to align <u>all financing</u> with sustainable development
- INFF <u>strengthens coherence</u> across financing policies
- INFF <u>builds on what is already in</u> <u>place</u> and streamlines support
- ❖ INFF is <u>country-owned and</u> <u>country-led</u>





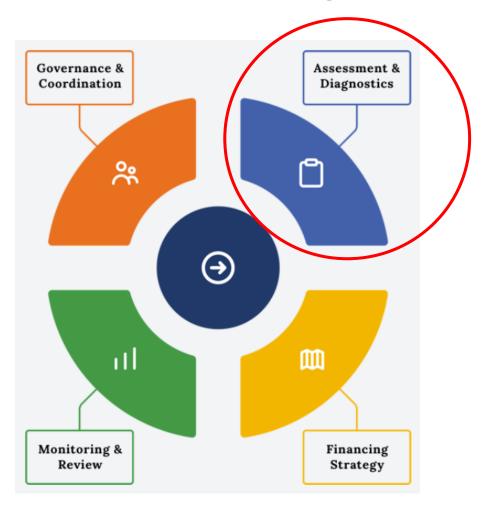
INFF building blocks







Assessment & Diagnostics: Why is it important?



- Paints a picture of financing gaps and identifies key risks and bottlenecks
- Provides the starting point for formulating a countryowned, integrated financing strategy
- ❖ Sheds light on potential gaps in existing monitoring and review mechanisms, especially data systems, and on governance and coordination arrangements





Financing Strategy: Why is it important?

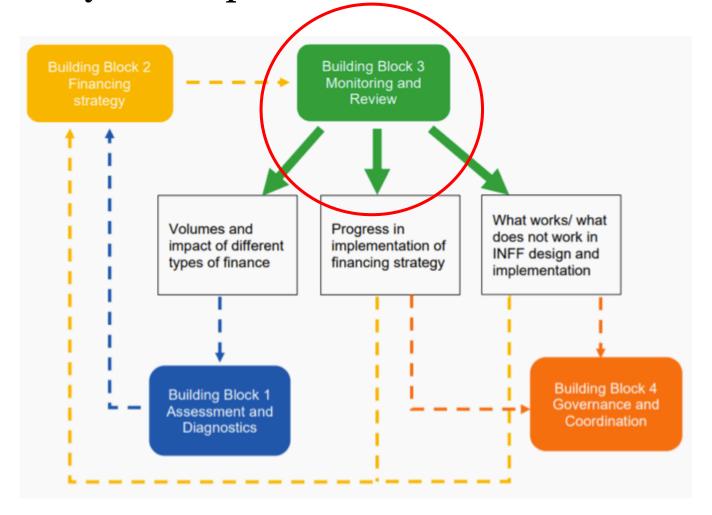


- Streamline existing approaches and tools into one framework
- Find solutions to close financing gaps, overcome constraints and make the most of financing opportunities
- Identify financing policies that are risk-informed and take equity, social and environmental concerns into account, addressing potential spill-over effects and trade-offs



Monitoring & Review: Why is it important?

- ❖ Brings together all information required by policymakers to take decisions, and for relevant stakeholders to hold providers of finance to account
- Supports effective implementation of other INFF building blocks







Governance & Coordination: Why is it important?



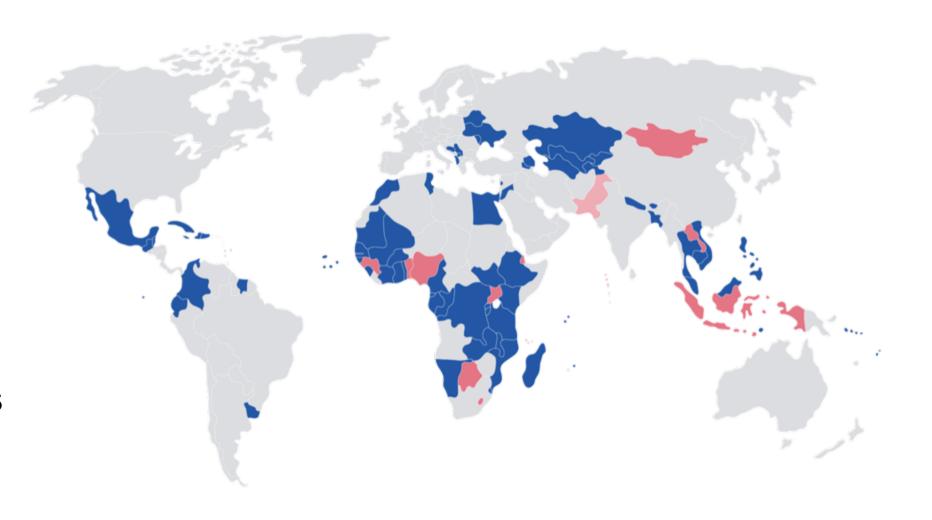
Driver of overall effectiveness

- Guides entire INFF process
- Ensures country ownership and leadership
- Strengthens intra-governmental collaboration and multi-stakeholder participation
- Enhances coordination with development partners
- Overcomes silos and increases coherence and integration of existing approaches and processes

Where are INFFs implemented and how are countries supported?

86

countries in different stages of INFF process



United Nations

INFF Guidance

INFF Technical Guidance

- Overview
- BB 1: Assessment & Diagnostics
- BB 2: Financing Strategy
- BB 3: Monitoring & Review
- BB 4: Governance & Coordination

INFF Elearning Courses • INFFs: An Introduction

• INFFs: From Theory to Practice

• INFFs: Climate Finance

INFF Technical Deep Dives

SIDS, Climate, DRR, LNOB, Development cooperation, Education, Health, Agriculture, DRR, Budget Credibility, LDCs



An INFF is:

- An approach to incorporating financing considerations in the national development planning process;
- A guiding framework to develop financing policies that are integrated and coherent with all dimensions of sustainability;
- A way of expanding the consituencies that engage in financing discussions at the country level;
- An avenue to ensure necessary systems are in place to facilitate transparency, accountability and learning around financing.





An INFF isn't:

- A one-size-fits-all, formal process that governments should follow to elaborate financing strategies for their national development plans;
- An additional tool from the international community to support financing for sustainable development at the country level:
- The solution to global systemic issues related to financing for sustainable development;
- The silver bullet for implementing the Addis Ababa Action Agenda.







CORE PARTNERS









SUPPORTING PARTNERS















SUPPORTING PARTNERS





United Nations Regular Programme of Technical Cooperation

Application in SIDS: Seychelles





How an INFF can help support national plans?



Better manage risk and an increasingly complex financing landscape



Enhance coherence of different financing policies



Mobilise additional financing to support national priorities



Strengthen your voice in global policy processes





How an INFF can help support national plans?



Support long-term investment and strengthen medium- and long-term planning



Match different types of financing to their most appropriate use



Align development cooperation with country priorities and enhance the transparency of financing flows



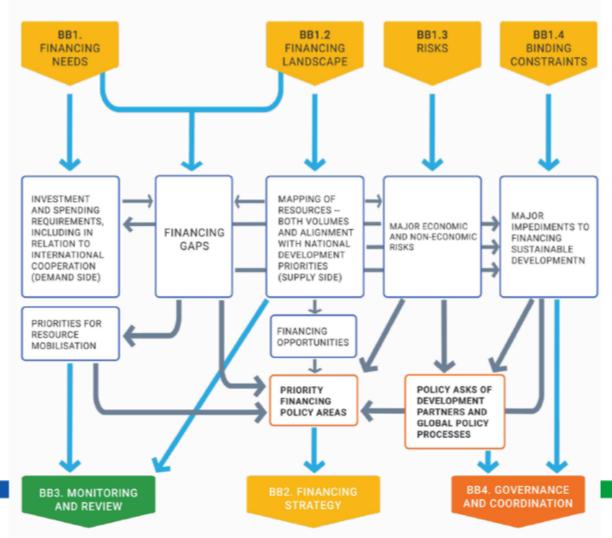


How an INFF can help support national plans?

Build on existing systems & knowledge

Prioritise

Phased approach



Thank you.

For more information:

INFF building blocks:

INFF e-learning course:

INFF technical guidance:









INFF Building Block 1 Assessments and Diagnostics

Yanis von Burgsdorff UNDESA

February 2025



Assessments and Diagnostics: What is it?



Governance & Coordination

Governance and coordination mechanisms guide the process and enhance coherence across government.



Monitoring & Review

Monitoring and review helps governments track progress and draw lessons for policy design and implementation.



Inception phase

The inception phase starts the process and brings together relevant policymakers and stakeholders.



Assessment & Diagnostics

Assessments and diagnostics provide a complete picture of financing: i) needs; ii) sources; iii) risk factors; and iv) binding constraints/challenges.



Financing Strategy

Financing strategies set out a set of sequenced actions to finance national development strategies and goals, and mobilise and align financing with national priorities.

Building Block 1: Assessment & Diagnostics

101 Financing needs

- Estimate the costs of national actions
- Identify priority policy areas

03 Risk

- Asses risks that may affect financing of national goals over time
- Assess how they will affect financing system

O2 Financing sources

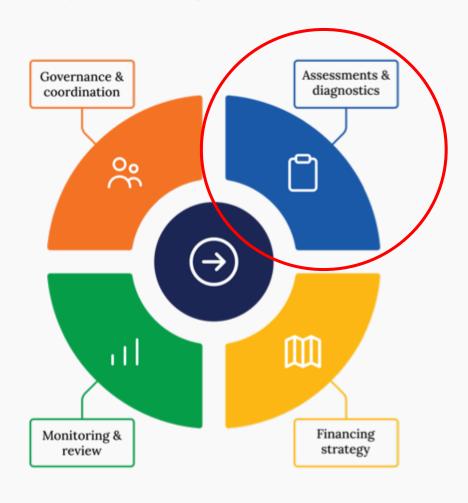
- Identify existing and projected financing support
- Considering all available financing, public and private, bilateral and multilateral

04 Binding Constraints

 Highlight the most relevant structural challenges to countries' efforts for financing goals

Why is it important?

Why is it important



- Paints a picture of financing gaps and identifies key risks and bottlenecks, as well as opportunities
- Provides the starting point for formulating a country-owned, integrated financing strategy

Guiding principles for INFF assessments and diagnostics

- Build on what is already there, i.e., existing processes diagnostics and assessments
- Top-down and bottom-up approach, i.e., review of existing assessments and diagnostics (top-down) and consultations and dialogue with diverse stakeholders (bottom-up)
- Integrated, i.e. focus on all dimensions of sustainability, considering trade-offs and risks



Iterative, i.e., not a one-off exercise

What steps can be taken?

Suggested approach

BB1.1

FINANCING NEEDS

Identify investment and spending requirements (demand side) BB1.2

FINANCING LANDSCAPE

Map resources – both volumes and alignment with national development priorities (supply side)

BB1.3

RISKS

Identify biggest risks (economic and noneconomic, e.g., disaster, public health, governance) to the country's ability to finance sustainable development BB1.4

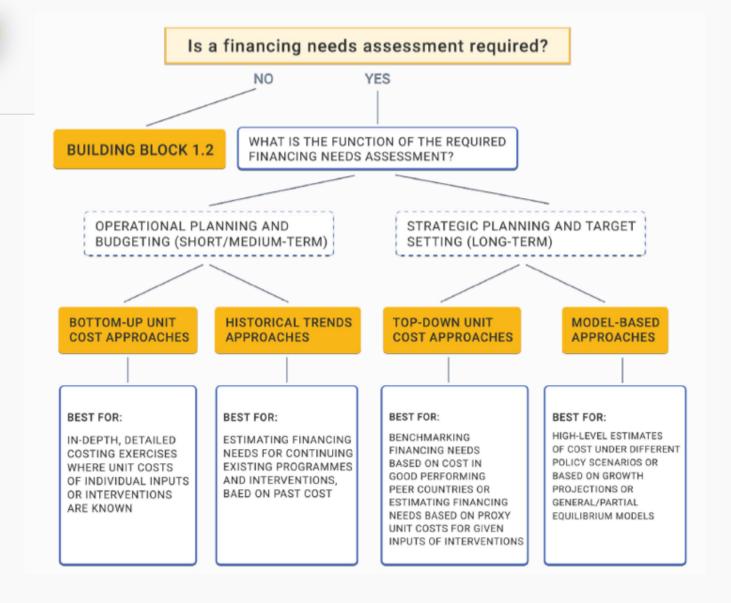
BINDING CONSTRAINTS

Identify major impediments (market-related, institutional, capacities) to financing sustainable development

Building Block 1.1 Financing needs assessment

- What does it do: Identify investment and spending requirements (demand side)
- What is the purpose of the costing? What is the expected value?
 - Either strategic target setting (e.g., IMF SDG costing methodology) or more operational budgeting (e.g., OneHealth tool)
- Three key issues to be considered when calculating cost estimates:
 - Scenarios, risks and potential financial returns
 - All sustainability dimensions (including Leaving No One Behind)
 - Synergies across outcomes/ sectors/ activities

BB1.1



Building Block 1.2 Financing landscape assessment

- What does it do: Map resources both volumes and alignment with national development priorities (supply side)
- Current picture of the country's financing mix, trends, challenges and opportunities
- Financing gaps, e.g., at the sector level, for cross-cutting priorities such as gender and climate (combined with financing needs assessment)

BB1.2: Scoping Guide

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Government revenue

Government expenditure

Public borrowing

Government investment + quasi-public funds

Anything else?

Relevant Actors and Institutions

- Ministry of Finance
- Revenue Authority
- Ministry of Finance
- Line ministries
- National audit institutions
- Ministry of Finance
- Debt Management Office
 - SOEs
- NDBs
- Subnational authorities

Examples of links to sustainable development outcomes

Leaving no one behind: progressivity of tax system **Gender equality:** gender burden of tax system

Decent work: tax burden for SMEs

Leaving no one behind: provision of social security

Gender equality: gender responsive budgeting

Decent work: programmes to promote jobs and skills

Leaving no one behind: providing greater fiscal space

for spending on public services

Decent work: financial sector development and access

Leaving no one behind: provision of basic services

Gender equality: gender equality in service provision

Decent work: investment conducive to development

BB1.2: Scoping Guide

Private Finance

Direct investment (foreign + domestic)

Portfolio investment (domestic + international)

Domestic bank lending; borrowing from intl. banks

Remittances

Impact investment (domestic + international)

Anything else?

Relevant Actors and Institutions

- Relevant ministries
- Investment promotion agencies
- Central Bank
- Financial sector regulatory authorities
- Central Bank
- Other regulatory authorities
- Central Banks
- Dedicated ministries/units
- Fund managers
- Financial institutions

Examples of links to sustainable development outcomes

Decent work: creation of decent jobs

Gender equality: job opportunities for women

Climate: innovation climate solutions

Decent work: creation of decent jobs

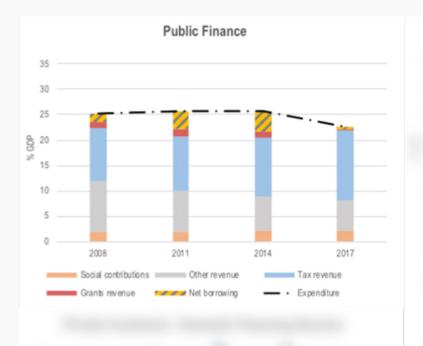
Gender equality: job opportunities for women

Decent work: financing for firms that create jobs **Gender equality:** financial inclusion for women

Leaving no one behind: transfers that support spending on consumption of basic necessities

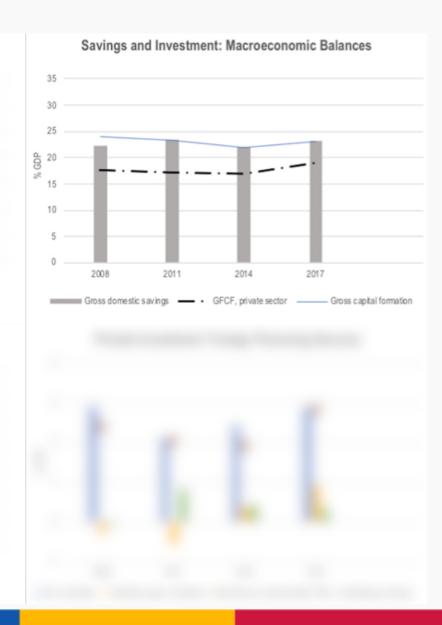
Leaving no one behind and **climate**: investments that intend to have a positive social or environmental impact

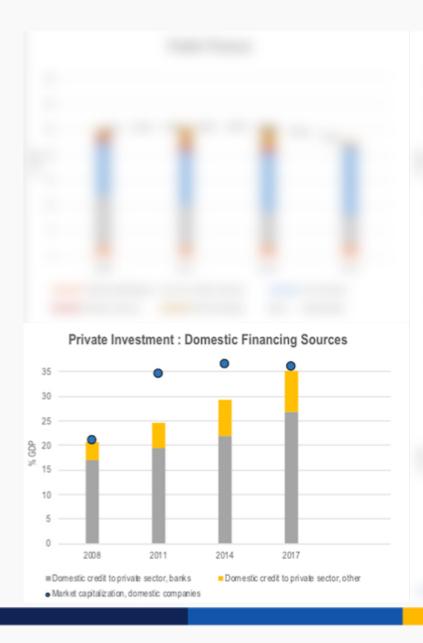




What are the sources of these data?

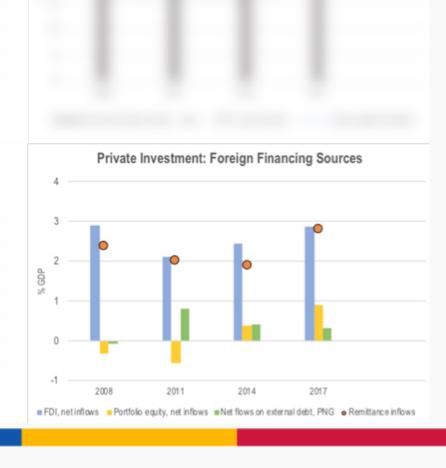
What other indicators are available?





What development outcomes do these data cover?

What aggregate picture is this painting?



Building Block 1.3 Risk assessment

- What does it do: Identify biggest risks to the country's ability to finance sustainable development
- Risk can derail financing plans. The aim of the risk assessment is to strengthen
 government understanding of risks to sustainable development financing and ability to
 incorporate risk into planning.
- Scope and focus will depend on country contexts, but both economic and non-economic risks should be considered when mapping the risk landscape. Key steps include:
 - Prioritisation of high probability/ high impact risks
 - Analysis of the impact of identified risks on the country's financing system
 - Identification of possible policy solutions

Risk Assessments: Understand the risk landscape

Collapse in commodity prices Economic (exogenous) Domestic banking crisis (endogenous) Natural disasters Non-economic (exogenous) Political instability (endogenous)

Impact on financing system

- Deterioration in external balances (for commodity exporters)
- Shrinking fiscal space
- Decreased access to loans
- Contingent liabilities
- Reduction in savings
- Calls for public finance to address disaster funding needs (i.e., reconstruction, social safety, etc)
- Decreased access to capital
- Reallocation of public finance from other priorities

Policy options

Country level: Economic diversification; risk sharing financing instruments
Global level: Global (macro) economic coordination (risk prevention/ reduction)

Country level: banking regulations; government support to affected firms

Country level: strengthening/expanding coverage of DRR protection; dedicated public reserve funds

Global level: international cooperation

Country level: robust rule of law and government accountability mechanisms

Building Block 1.4 Binding constraints diagnostic

- What does it do: Identify the biggest impediments to effective mobilisation and alignment of financing (e.g., market-related, institutional, legal, capacities)?
- Analysis draws on the expertise and experience of local stakeholders and practitioners, complemented by relevant analytical tools, and consists of three steps:
 - Identifying key problem areas (financing flows and/ or sectors)
 - Identifying underlying binding constraints ('why' questions)
 - Prioritising constraints to address in a financing strategy (based on the desirability and feasibility of removal)
- Bridge to the financing strategy

Thank you!

You can access the full IATF global guidance on Building Block 1 Assessments and Diagnostics at:

https://inff.org/inff-building-blocks/assessment-and-diagnostics





INFF Building Block 2 Financing Strategy

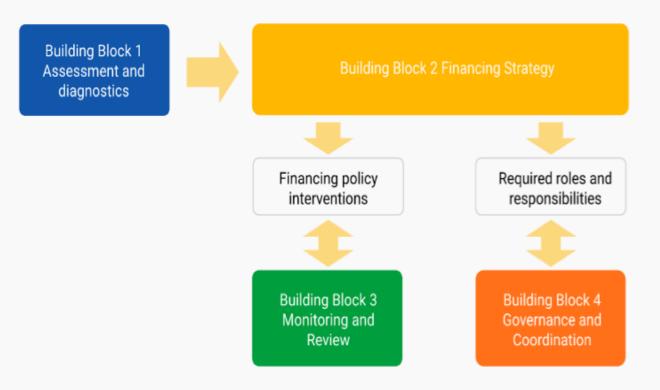
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February 2025



Financing Strategy: What is it?

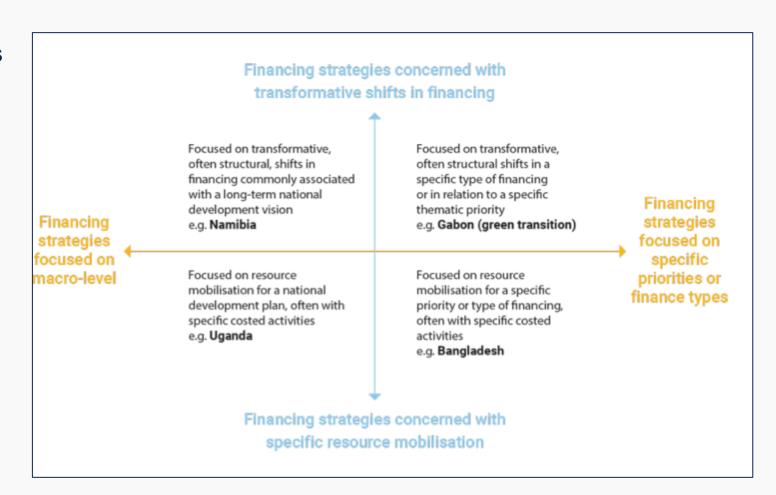
Role of financing strategies in the context of an INFF



- Building Block 1 Assessment and diagnostics: informed by findings from the assessments and diagnostics phase
- Building Block 3 Monitoring and review: will require monitoring and review
- Building Block 4 Governance and coordination: will rely primarily on the institutions and processes underpinning them
- Key characteristic: it is integrated, promoting coherence with sustainable development objectives, and across financing policy areas

Scope

- The financing strategy's focus or scope is shaped by country priorities
- Depending on priorities can focus on:
 - The entire NDP
 - Specific sectors like infrastructure, health, or energy
 - Specific financing policy areas like DRM, private finance, development cooperation, or debt



Why is it important?

Why is it important?



- Streamline existing approaches into one framework
- Find solutions to close financing gaps, overcome constraints and make the most of financing opportunities
- Identify financing policies that are risk-informed and take equity, social and environmental concerns into account

What steps can be taken?

BB2 Suggested approach

STEP 1

ESTABLISH FINANCING POLICY OBJECTIVES

Start with findings from Building Block 1 (financing gaps, risks, binding constraints).

Identify scope of the financing strategy, specific financing policy objectives.

STEP 2

IDENTIFY POLICY OPTIONS

Identify existing policies, regulatory measures, instruments.

Identify additional options based on international good practice or experience from peers.

STEP 3

POLICY PRIORITISATION

Shortlisting based on:

- Macro (consistency with macro-objectives), coherence (sustainability /trade-offs/ win-wins), and risk checks;
- Preconditions, resource requirements.

STEP 4

OPERATIONALISATION

Formulate a concise strategy to:

- Bring together existing approaches;
- List of action on reforms, new instruments.

Guiding principles

- 1. Focus on policies that are administratively and politically possible
- 2. Comprehensive (all types of finance)
- 3. Top down & bottom up approach (macro consistency screening / local solutions for local problems)



Iterative (linking existing processes / feedback loops)

Step 1: Establish scope and objectives

- Define the required scope and approach
- Start with baseline assessment: financing gaps, opportunities, risks, binding constrains
- Based on baseline, identify your objectives

TABLE 2.

DEFINING FINANCING POLICY OBJECTIVES

FINANCING OBJECTIVES

List objectives to be pursued through the financing strategy with the aim of closing financing gaps, maximising opportunities, and addressing binding constraints

E.g., Increase FDI in the energy sector (private finance)

| FINANCING GAPS | OPPORTUNITIES | RISKS | BINDING CONSTRAINTS |
|--|---|--|---|
| List estimated financing gaps – at macro/ sectoral/ programmatic level (depending on level of analysis used in financing needs and financing landscape assessments) E.g., Rs1.3 trillion gap in private finance in the energy sector (Nepal example in Building Block 1.2 guidance) | List financing opportunities emerging from the financing landscape assessment E.g., Higher levels of FDI in peer countries compared to domestic economy (Philippines example in Building Block 1.2 guidance) | List risks emerging from the risk assessment E.g., Collapse in global commodity prices (example in Building Block 1.3 guidance) | List specific obstacles identified in the binding constraints diagnostic E.g., Inefficient financial intermediation due to bureaucratic loan application process and high collateral requirements (Egypt/ Sri Lanka examples in Building Block 1.4 guidance) |

Step 2: Identify policy options

- Identify policies, legal or regulatory measures, or financing instruments
- Where to look: a) current practices, b) further opportunities (low hanging fruit, local good practices, external good practices, hybrid solutions)
- How to look: Leverage existing national and international assessments/frameworks (i.e. MTRS)

TABLE 3.

EXAMPLE OF MAPPING OF CURRENT PRACTICES

| | GOVERNMENT ACTIONS | RESPONSIBLE GOVERNMENT INSTITUTION | ASSESSMENT INDICATOR | | | STATUS AND SUITABILITY OF |
|---|--|--|--|------------------------------|---|---|
| | | | INDICATOR OF PROGRESS | BASELINE | PARTNER SUPPORT | ACTIONS (strengths, weaknesses, gaps) |
| Development of domestic debt markets | Normalise and extend the yield curve Enhance secondary market activities Introduce a wider spectrum of instruments | Ministry of Finance | DeMPA DSA PEFA INFF Building Block 1 | 2019 2018 2017 2021 | Support domestic capital market development (AfDB), WBG | Ongoing. No progress until cash management issue resolved. |
| Overcome inefficiencies in tax collection | Improve tax policy design, legislation framework and tax and customs administration | Ministry of Finance and Revenue Administration | TADAT MTRS | 2017 2018 | TA support to Ministry of Finance and revenue administrations (IMF, Germany-GIZ) | Ongoing. Updating tax laws potential low hanging fruit not realised. |
| Increase private finance in the renewable energy sector | Develop risk sharing instrument to leverage private investment for renewable energy | Ministry of Finance, Ministry of Commerce, Ministry of Environment | FSAP WB LTF Diagnostic | 2018 2019 | TA support (Germany- KFW) | Ongoing. Local good practice, with potential to be replicated. |
| Better align the national budget with the SDGs | Institutionalise consideration of SDGs in budget formulation and establish systems to track SDG-aligned expenditures | Ministry of Finance | UN Women Gender Responsive Budgeting Diagnostics UNDRR Risk Informed Budget Reviews INFF Building Block 1.2 | 2018 2019 2021 | TA support to Ministry of Finance and line ministries (UNDP, UN Women, UNDRR) | Ongoing. Weak budget execution procedures and controls remain a challenge. Developing clear procurement guidelines potential low hanging fruit. |

Step 3: Policy prioritisation

Coherence Checks

- ✓ Have macro checks been considered?
- ✓ Have coherence checks been considered?
- ✓ Have risk checks been considered?

Depending on evaluation checks, consider two scenarios for policy options:

RETAIN

If the policy option aligns with all evaluation checks, retain as in.

ADJUST

If it does not align, evaluate whether this is because of:

- Macro coherence? If so, consider alternative macro scenarios/ remedies.
- Trade-offs/ externalities? If so, is there a way to remedy this with complementary policy/ regulatory reforms, or financing instruments?
- Risks? Evaluate risk, and consider if instruments/ regulations can remedy them.

List all policy options:

- Policy options that have been retained
- Integrated/ hybrid solutions to overcome impediments/ costs

Policy Trade Offs and Corrective Measures

| PROPOSED POLICY MEASURE | TRADE-OFFS | POTENTIAL CORRECTIVE MEASURES |
|-------------------------------|--|---|
| Removing fuel subsidies | Distributional impacts and equity implications (e.g., through increases in fuel prices for individuals and firms) | Gradual phasing out of subsidies to reduce shock on consumers and the economy Supportive fiscal policies, including reductions on certain taxes (e.g., value-added tax, income tax, or corporate income tax) Investment in renewable energy alternatives to reduce dependence on fuel |
| Green Bonds Issuance | Debt sustainability issues High upfront costs for issuing and managing green bonds Limited participation from private investors if returns are lower compared to traditional bonds | Strengthen debt management (e.g., technical assistance) Offer tax incentives to encourage private sector participation Ensure third-party verification and regular reporting on environmental outcomes |

Step 3: Policy prioritisation (cont'd)

Prioritising

- ✓ Have preconditions been considered?
- ✓ Have resource requirements been considered?

Depending on evaluation checks, consider two scenarios for policy options:

RETAIN

If the policy option aligns with all evaluation checks, retain as in.

ADJUST

If it does not align, evaluate whether this is because of:

- Preconditions? If so, consider which complementary institutional, policy, or regulatory reforms have to be implemented first
- Resource/ capacity requirements? If so, consider whether there is a way to remedy this with untapped resource support or capacity development training.

List all policy options:

- Short-term (i.e., operational) planning
- Medium-term planning
- Long-term planning (may need own strategy)

Step 4: Operationalisation

Operationalise

- ✓ Actions should align with objectives set at outset
- ✓ Periodic review should be undertaken

TABLE 5. TEMPLATE FOR INFF ACTION PLAN **ROLES AND RESPONSIBILITIES** ACTIONS/ **POLICIES TIMEFRAME** SEQUENCING **RESPONSIBLE ACTORS TO BE ACTIVITIES ACTORS** CONSULTED/INVOLVED List specific Note considerations actions/ around whether activities that List actors/ agencies List all would be activities under the that would need to be Indicate policy required to same policy and/ List lead actors/ consulted/involved timeframe for options either implement or across different agencies - those implementation in the implementation identified the policy, or policies would need responsible for the of specific of the activity but to guide longto be implemented in implementation of the in the activities (ST/ that would not be a particular sequence activity term planning previous MT/LT) accountable for its (e.g., draft (e.g., 'A' needs to steps TORs for longhappen before 'B' can success term finance be implemented) diagnostic) Template to be filled in...

Thank you!

You can access the full IATF global guidance on Building Block 2 Financing Strategy at:

https://inff.org/inff-building-blocks/financing-strategy





INFF Building Block 3 Monitoring and Review

Mauricio Ruiz DESA/FSDO



Strategic messages for BB3

- 1. Info to be tracked/monitored: types of **financing flows**.
- 2. Aims at tracking **ALL** FINANCING FLOWS.
- 3. Begin by integrating **existing** tracking systems.

Link improved monitoring of financing to:

- a) Planning processes.
- b) Results-frameworks.
- c) SDGs.
- d) National Priorities NDS.

Monitoring and Review: What is it?

Role of M&R (BB3) within an INFF

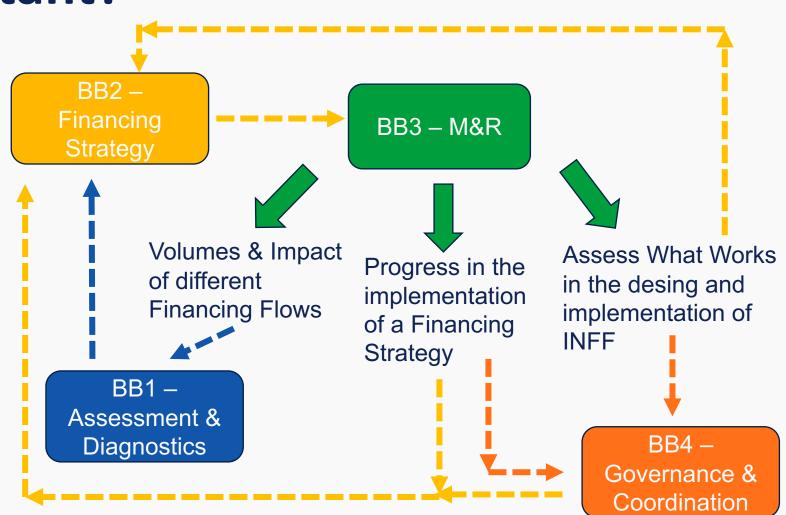


- Provides information and status on all INFF phases.
- During BB3's <u>design</u> phase of an INFF, it helps in identifying the systems needed to enable collection and use of relevant data and information.
- Throughout <u>implementation</u>, it provides (i)
 measurable information -- increasing (ii)
 transparency and accountability, allowing
 stakeholders to (iii) determine what works best
 throughout the process.

Why is it important?

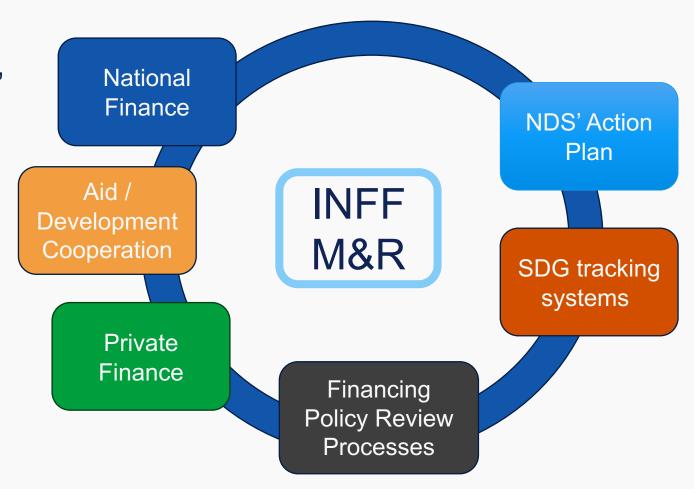
Why is it important?

- Brings together the <u>information required</u> to take decisions,
- Hold accountable the providers of finance.
- Supports the NDS' monitoring strategy



INFF M&R as an 'integrator'

- Builds on, and brings together, existing planning, budgeting and tracking systems.
- Links financing tracking systems to planning and results frameworks.
- Can be used to rationalize data and statistical efforts.



Key elements

- A theory of change or similar logical framework. Scope is defined by senior government officials.
- **Indicators & Targets.**
- **Determine data systems and** capacity needed to monitor
- Adequate resources (human and financial)

Activities

- Skills
- Institutional Capacity
- Policy Documents



- Achievement of National **Development Priorities**
- High-income status
- Disaster Risk reduced



- Coherent Institutional setup
- · Overcame obstacles in Access to Global Funds
- · Increased Financing Available
- Effective finance for NDP priorities.



- Policy guides to increase the coherence of allocation and financing.
- · MOUs with Private Sector.
- Establish a an INFF coordination mechanism

- Assessment of financing
- Risk identification
- Coordination meetings

Theory of Change Example: Maldives' INFF

Generic Theory of Change

Applied by The Maldives

IMPACT

Achieved developed plans; long-term contributions to SDGs and national priorities

Outputs turn into Outcomes & Impact

OUTCOME

Address gaps and financing challenges.

OUTPUT

Immediate results: establish the Financing Policy

INPUTS & ACTIVITIES

Interventions, coordination meetings (with current financial & human resources).

IMPACT

Low Carbon Economy w/enhanced financial resilience.

OUTCOME

3 Pillars of the Financing Strategy, incl. Improved management of climate related

OUTPUTS

16 individual but interlinked financing objectives, incl. adopted legislation.

INPUTS & ACTIVITIES

Action Plan w/ 100+ activities & 200+ indicators

FfD Action
Plan turn
into into
Outcomes &
Impact

Key actors: Typical roles and responsibilities



Examples of Outcome & Output indicators

OUTCOME: AVAILABLE FINANCING IS ALIGNED WITH NDP PRIORITIES

Possible Outcome Indicators

% of Government Spending aligned with SDG % of International
Development
Cooperation aligned
with National Priorities

% of Private
Investment
targeting prioritized
sectors

Output: More integrated financing processes, systems & institutional processes.

Possible Output Indicators

Mandate in place for budget agencies to present budget submissions that are NDS-aligned.

of Development
Partners using
parallel systems to
track Aid

of multistakeholder consultations for a particular FfD policy

Entry points – Where to start – Data Quality Reviews

Relevant systems and processes

Public Finance:

- Public financial management information systems.
- SOE monitoring/ management.
- Procurement monitoring systems.
- Aid / cooperation systems.
- VNRs

Private Finance:

- National accounts.
- Central bank systems.
- Annual financial performance reports by banks/investors.
- Company SDG ratings/scores.
- Green taxonomies.
- Sustainability reports.

Relevant stakeholders

Public/Private Finance:

- Central Banks
- Ministry of Finance
- Line ministries
- Local govt's
- National stats office
- Chamber of Commerce
- Industry associations
- Civil society
- Academia
- Development partners

Tracking volumes and impact of financing

What steps can be taken?

Suggested approach

STEP 1

ESTABLISH
THE BASELINE

- Identify relevant monitoring and review <u>systems already in place</u>.
- Assess the <u>'enabling</u>
 environment' for strengthening
 existing systems: buy-in, roles
 and responsibilities, data
 systems and available capacity.

STEP 2 SYSTEMS SYSTEMS

Take action in the following areas:

- <u>Institutionalize</u> INFF M&R.
- Enhance <u>integration</u> of existing systems.
- Link to ongoing or planned data/ statistical reform processes.

Leverage lessons from peers and regional/global knowledge-sharing platforms

Strategic messages for BB3

- 1. Info to be tracked/monitored: types of **financing flows**.
- 2. Aims at tracking **ALL** FINANCING FLOWS.
- 3. Begin by integrating **existing** tracking systems.

Link improved monitoring of financing to:

- a) Planning processes.
- b) Results-frameworks.
- c) SDGs.
- d) National Priorities NDS.

Thank you!

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https://inff.org/inff-building-blocks/monitoring-and-review

